Auditing F Issued under P.A. 2 of 19	68, as amer						10 /	
Local Government Type City Town	nship [Village Oth	Local Governmer	nent Name			County	
Audit Date		Opinion Date		Date Accou	ntant Report Submit	ted to State:		
We have audited the accordance with the Financial Statemen	e Statem	ents of the Go	vernmental Acco	ounting Star	ndards Board (GASB) and the	Uniform Repo	
We affirm that:								
1. We have comp	lied with tl	he <i>Bulletin for the</i>	e Audits of Local	Units of Go	vernment in Mic	chigan as revised	i.	
2. We are certified	d public ac	ccountants regist	ered to practice in	n Michigan.				
We further affirm the comments and reco			es have been dis	closed in th	e financial state	ments, including	g the notes, or ir	the report of
You must check the	applicable	e box for each ite	em below.					
Yes No	1. Certa	ain component u	nits/funds/agenci	ies of the lo	cal unit are excl	uded from the fi	nancial stateme	ents.
Yes No 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980).								
Yes No		re are instances nded).	of non-complian	nce with the	e Uniform Acco	unting and Bud	geting Act (P.A	2 of 1968, as
Yes No			violated the cond order issued unde				e Municipal Fir	nance Act or its
Yes No			deposits/investm 29.91], or P.A. 55				equirements. (F	P.A. 20 of 1943,
Yes No	6. The	local unit has be	en delinquent in d	distributing t	ax revenues that	at were collected	I for another tax	king unit.
Yes No	7. pens	sion benefits (no	iolated the Cons rmal costs) in the n the normal cost	e current ye	ear. If the plan i	s more than 10	0% funded and	the overfunding
Yes No		local unit uses L 129.241).	credit cards and	I has not a	dopted an appl	icable policy as	required by P.	.A. 266 of 1995
Yes No	9. The	local unit has no	t adopted an inve	estment poli	cy as required b	y P.A. 196 of 19	97 (MCL 129.9	5).
We have enclosed	the follo	wing:				Enclosed	To Be Forwarded	Not Required
The letter of comm	ents and r	recommendation	S.					
Reports on individu	al federal	financial assista	nce programs (pr	rogram aud	its).			
Single Audit Repor	ts (ASLGI	J).						
Certified Public Account	ant (Firm Na	ime)						
Street Address					City	S	ztate ZIP Code	• · · · · · · · · · · · · · · · · · · ·
Accountant Signature	ab	wham & Leffrey, P. C	.	FR			ate	

Township of Dallas Clinton County, Michigan

FINANCIAL STATEMENTS

March 31, 2004

Clinton County, Michigan

March 31, 2004

BOARD OF TRUSTEES

Clare A. Koenigsknecht	Supervisor
Marjorie R. Luttig	Clerk
Patricia A. Hafner	Treasurer
Ralph H. Feldpausch	Trustee
Elaine A. Thelen	Trustee

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March 31, 2004

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Principals

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA

Karen A. Roka, CPA James A. Huguelet, CPA Alan D. Panter, CPA William I. Tucker IV, CPA Kurt M. Lemmen, CPA



Member:
American Institute of
Certified
Public Accountants
and
Michigan Association of
Certified Public
Accountants

INDEPENDENT AUDITOR'S REPORT

Members of the Township Board Township of Dallas Fowler, Michigan

We have audited the accompanying general purpose financial statements of the Township of Dallas, County of Clinton as of and for the year ended March 31, 2004, as listed in the Table of Contents. These general purpose financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Township of Dallas, County of Clinton as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The individual fund and account group financial statements listed in the Table of Contents under Supplemental Financial Information are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Township of Dallas, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

abroham & Lifney, P.C.

July 9, 2004



COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUP

March 31, 2004

	Governmental Fund Types Special Revenue General (Fire)				Fiduciary Fund Types Trust and Agency	
ASSETS Cash and cash equivalents Investments Receivables		25,587 40,000	\$	18,603 40,000	\$	- 9,012
Accounts Interest Due from other governmental units		- 1,277		2,575 68		-
Local Fixed assets		682 <u>-</u>		287 <u>-</u>		<u>-</u>
TOTAL ASSETS	\$ 2	<u> 67,546</u>	\$	61,533	\$	9,012
LIABILITIES AND FUND EQUITY LIABILITIES						
Accounts payable Salaries payable Accrued liabilities	\$	173 -	\$	1,057 8,163 485	\$	-
Withholding payable		<u>-</u>		400 <u>-</u>		1,95 <u>4</u>
TOTAL LIABILITIES		173		9,705		1,954
FUND EQUITY Investment in general fixed assets Fund balance Reserved		-		-		-
Equipment purchases and training Unreserved		-		-		7,058
Designated for public improvements Undesignated		40,000 <u>27,373</u>		- 51,828		<u>-</u>
TOTAL FUND EQUITY	2	<u>67,373</u>		51,828		7,058
TOTAL LIABILITIES AND FUND EQUITY	<u>\$ 2</u>	67,546	\$	61,533	\$	9,012

Account Group	Total
General Fixed Assets	(Memorandum Only)
\$ - -	\$ 53,202 280,000
-	2,575 1,345
- 494,707	969 <u>494,707</u>
\$ 494,707	<u>\$ 832,798</u>
\$ - - -	\$ 1,230 8,163 485 1,954
-0-	11,832
494,707	494,707
-	7,058
	140,000 179,201
494,707	820,966
\$ 494,707	\$ 832,798

COMBINED STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS

	Governmen	tal Fund Types	Fiduciary Fund <u>Type</u> Expendable	
	General	Special Revenue (Fire)	Trust (Emergency Fire)	Total (Memorandum Only)
REVENUES Taxes Intergovernmental - State Charges for services Interest Other TOTAL REVENUES	\$ 66,886 84,487 2,258 3,634 337	1,265 42,831 376 5,016	\$ - - 26 	\$ 92,964 85,752 45,089 4,036 5,353 233,194
EXPENDITURES General government Public safety Public works Health and welfare Recreation and cultural Community and economic development Other	75,843 59,645 2,968 3,073 560 11,327	56,564 - - - -	- - - - - -	75,843 56,564 59,645 2,968 3,073 560 11,327
TOTAL EXPENDITURES EXCESS OF REVENUES OVER EXPENDITURES	<u>153,416</u> 4,186		<u>-0-</u> 26	<u>209,980</u> 23,214
Fund balances, beginning of year	263,187	32,826	7,032	303,045
Fund balances, end of year	<u>\$ 267,373</u>	<u>\$ 51,828</u>	\$ 7,058	\$ 326,259

COMBINED STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - GENERAL AND SPECIAL REVENUE FUND TYPES

	General Fund						
	Amended Budget	<u>Actual</u>	Variance Favorable (Unfavorable)				
REVENUES Taxes Intergovernmental - State Charges for services Interest Other	\$ 66,700 87,000 - 7,000 	\$ 66,886 84,487 2,258 3,634 337	\$ 186 (2,513) 2,258 (3,366) (2,163)				
TOTAL REVENUES	163,200	157,602	(5,598)				
EXPENDITURES General government Public safety Public works Health and welfare Recreation and cultural Community and economic development Other	79,025 - 59,645 2,968 3,073 560 16,327	75,843 - 59,645 2,968 3,073 560 11,327	3,182 -0- -0- -0- -0- -0- 5,000				
TOTAL EXPENDITURES	<u>161,598</u>	<u>153,416</u>	<u>8,182</u>				
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	1,602	4,186	2,584				
Fund balances, beginning of year	263,187	263,187	-0-				
Fund balances, end of year	<u>\$ 264,789</u>	\$ 267,373	<u>\$ 2,584</u>				

Special Revenue Fund (Fire)								
Amended Budget		<u> </u>	<u>ctual</u>	Fa	Variance Favorable (Unfavorable)			
\$	26,150 - 47,000 250 2,200	\$	26,078 1,265 42,831 376 5,016	\$(72) 1,265 4,169) 126 2,816			
	75,600		75,566	(34)			
	54,400 - - - - - -		- 56,564 - - - - -	(-0- 2,164) -0- -0- -0- -0-			
	54,400		<u>56,564</u>	_(<u>2,164</u>)			
	21,200 32,826		19,002 32,826	(2,198) -0-			
\$	54,026	\$	51,828	<u>\$(</u>	<u>2,198</u>)			

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE A: DESCRIPTION OF TOWNSHIP OPERATIONS, FUND TYPES, AND ACCOUNT GROUP

Dallas Township, County of Clinton, was organized as a Township under provisions of the constitution and general law of the State of Michigan. The Township is one of sixteen (16) townships in Clinton County. The Township operates under an elected Township Board, which consists of a Supervisor, Clerk, Treasurer, and two trustees, and provides services to its residents in many areas including fire protection, roads, and planning.

1. Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement 14, <u>The Financial Reporting Entity</u>; and <u>Statement on Michigan Governmental Accounting and Auditing No. 5</u>, these financial statements present all financial activities of the Township of Dallas. The Township has no activities that would be classified as component units.

The inclusion of the activities of various agencies is based on the manifestation of oversight criteria, relying on such guidelines as the selection of the governing authority, the designation of management, the ability to exert significant influence on operations, and the accountability for fiscal matters. The accountability for fiscal matters considers the possession of the budgetary authority, the responsibility for surplus or deficit, the controlling of fiscal management, and the revenue characteristics, whether a levy or a charge. Consideration is also given to the scope of public service. The scope of public service considers whether the activity is for the benefit of the reporting entity and/or its residents and is within the geographic boundaries of the reporting entity and generally available to its citizens.

Based upon the application of these criteria, the general purpose financial statements of Dallas Township contain all the funds and account groups controlled by the Township Board.

2. Basis of Presentation

The accounts of the Township are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account group reported in the financial statements are categorized and described as follows:

GOVERNMENTAL FUND TYPES

- a. <u>General Fund</u> The General Fund is the general operating fund of the Township. It is used to account for all financial resources except those required to be accounted for in another fund.
- b. <u>Special Revenue Fund (Fire)</u> The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

FIDUCIARY FUND TYPES

- a. <u>Expendable Trust Fund (Fire Emergency)</u> The Trust Fund is used to account for assets held by the Township in a trustee capacity for individuals and other funds. The Fire Emergency Fund is an expendable trust fund and is accounted for in essentially the same manner as proprietary funds.
- b. <u>Agency Funds (Trust and Agency, Current Tax Collections)</u> The Agency Funds are used to account for assets held by the Township as an agent for individuals, other organizations, other governments, and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE A: DESCRIPTION OF TOWNSHIP OPERATIONS, FUND TYPES, AND ACCOUNT GROUP - CONTINUED

2. Basis of Presentation - continued

ACCOUNT GROUP

 a. <u>General Fixed Assets Account Group</u> - The General Fixed Assets Account Group is used to maintain control and cost information for all fixed assets.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Township conform to accounting principles generally accepted in the United States of America as applicable to Townships. The following is a summary of the more significant accounting policies:

1. Measurement Focus

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus only current assets and current liabilities generally are included on the Balance Sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

The Expendable Trust Fund is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of this fund are included on the Balance Sheet. Expendable Trust Fund type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

There is no measurement focus for agency funds since assets equal liabilities.

2. Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental and agency funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when they become susceptible to accrual (when they become both "measurable" and "available to finance expenditures of the current period"). Revenues are generally considered available when they are received in cash (unless legally restricted to some future period) or when earned and expected to be collected soon enough after year end to pay liabilities of the current period. Significant revenues susceptible to accrual include certain intergovernmental revenues and charges for services. Most State intergovernmental revenues (i.e., income taxes, sales taxes, Act 51 funds), licenses and permits, fines and forfeits, and miscellaneous revenue sources generally are recorded as revenues when received in cash because they are not measurable until actually received.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. The major exception to this general rule is principal and interest on general long-term debt which is recorded when due.

The expendable trust fund is accounted for using the accrual basis of accounting. These revenues are recognized when they are earned and expenses are recognized when they are incurred.

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

3. Budgets and Budgetary Accounting

The General and Special Revenue Fund's budgets shown in the financial statements were prepared on a basis not substantially different than the basis used to reflect actual results.

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

- a. Prior to April 1, the budget is legally adopted on a departmental (activity) level through passage of a Board resolution. After the budget is adopted, all transfers of budgeted amounts between accounts within the fund or activity or any revisions that alter the total expenditures of the fund or activity must be approved by the Township Board.
- b. Formal budgetary integration is employed as a management control device during the year.
- c. The Township does not employ encumbrance accounting as an extension of formal budgetary integration. Appropriations unused at March 31 are not carried forward to the following fiscal year.
- d. Budgeted amounts are reported as originally adopted or amended by the Township Board during the year. The amendments to the originally adopted budgets were not material.

4. Cash, Cash Equivalents, and Investments

Cash and cash equivalents consist of checking and savings accounts. Investments consist of certificates of deposit with an original maturity of greater than 90 days.

5. Property Tax

Dallas Township bills and collects both its own property tax levy and the tax levy for other governmental units. The Township's property tax revenue recognition policy and related tax calendar disclosures are as follows:

The property taxes attach as an enforceable lien on property as of December 1. Taxes are levied December 1 and are payable through February 14. All property taxes not paid by February 14 are deemed delinquent. Delinquent real property taxes are turned over to the Clinton County Treasurer on March 1. The Clinton County Treasurer remits payment to all taxing units on all delinquent real property taxes. Delinquent personal property taxes are retained by the Township for subsequent collection. Property taxes are recognized as revenues in the period for which they are levied.

The Township is permitted to levy up to \$1 per \$1,000 of assessed valuation for general governmental service and additional amounts for fire operations and debt service. For the year ended March 31, 2004, the Township levied .9537 mills per \$1,000 of assessed valuation for general governmental services, and .4856 mills for fire operations. The total taxable value for the 2003 levy for property within the Township was \$53,716,306.

6. Fixed Assets

The accounting and reporting treatment applied to the fixed assets associated with a fund are determined by its measurement focus. All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets (expendable available financial resources) and current liabilities (those expected to be liquidated with expendable financial resources) are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources".

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

6. Fixed Assets - continued

Fixed assets used in governmental fund type operations (general fixed assets) are accounted for in the General Fixed Assets Account Group, rather than in governmental funds. The general fixed assets are recorded as expenditures at the time of purchase in the governmental fund types. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings including roads, bridges, streets and sidewalks, and drainage systems are not capitalized along with other general fixed assets. No depreciation has been provided on general fixed assets.

All fixed assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated fixed assets are valued at their estimated fair market value on the date donated.

7. Comparative Data

Comparative data has not been presented in the financial statements due to the Township's requirement to prepare audited financial statements only once every two years.

8. Total Columns on Statements

Total columns on the financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns does not present financial position, results of operations, or changes in financial position in conformity with accounting principles generally accepted in the United States of America. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS

In accordance with Michigan Compiled Laws, the Township is authorized to invest in the following investment vehicles:

- Bonds, securities, and other obligations of the United States or any agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a State or nationally chartered bank or a State or Federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State under the laws of the State or the United States, but only if the bank, savings and loan association, savings bank, or credit union is eligible to be a depository of surplus funds belonging to the State under Section 5 or 6 of Act No. 105 of the Public Acts of 1855, as amended, being Section 21.145 and 21.146 of the Michigan Compiled Laws.
- 3. Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 days after the date of purchase.
- 4. The United States government or federal agency obligations repurchase agreements.
- 5. Bankers acceptances of United States banks.
- 6. Mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE C: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

Federal Deposit Insurance Corporation (FDIC) regulations provide that deposits of governmental units are to be separately insured for the amount of \$100,000 for deposits in an insured bank for savings deposits and \$100,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000. Michigan Compiled Laws allow for collateralization of government deposits if the assets for pledging are acceptable to the State Treasurer under Section 3 of 1855 PA 105, MCL 21.143, to secure deposits of State surplus funds, securities, issued by the Federal Loan Mortgage Corporation, Federal National Mortgage Association, or Government National Mortgage Association.

The Township's cash and investments at March 31, 2004, are composed of the following:

	Carrying <u>Amount</u>	Bank <u>Balance</u>		
Cash and cash equivalents Checking accounts Savings accounts	\$ 46,144 	\$ 47,194 7,054		
Investments	53,202	54,248		
Certificates of deposit	280,000	280,000		
	\$ 333,202	\$ 334,248		

Deposits of the Township are at federally insured banks located in the State of Michigan, with all accounts maintained in the name of the Township. As of March 31, 2004, the Township accounts were insured by the FDIC for \$272,194, and the amount of \$62,054 was uninsured and uncollateralized.

Due to significantly higher cash flows at certain periods during the year, the amount the Township held as cash increased significantly. As a result, the amount of uninsured and uncollateralized cash was substantially higher at these peak periods than at year-end.

NOTE D: GENERAL FIXED ASSETS

A summary of changes in general fixed assets follows:

	Balance <u>April 1, 2003</u>		<u>Additions</u>		<u>Deletions</u>		Balance March 31, 2004	
Buildings and grounds Furniture and equipment Fire trucks and equipment	\$	59,268 10,512 417,863	\$	200 6,864	\$	- - -	\$	59,268 10,712 424,727
	\$	487,643	\$	7,064	\$	-0-	\$	494,707

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE E: EXCESS OF EXPENDITURES OVER APPROPRIATIONS

During the year ended March 31, 2004, the Township incurred expenditures in the Special Revenue Fund in excess of the amounts appropriated as follows:

	 Amounts Appropriated		Amounts Expended		Variance	
Special Revenue Fund	 					
Public Safety	\$ 54,400	\$	56,564	\$	2,164	

NOTE F: FUND BALANCE RESERVES AND DESIGNATIONS

Reserved fund balance is used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure or has been legally segregated for a specific future use. Designated fund balance indicates that portion of the fund balance which the Township has set aside for specific purposes.

The following is the fund balance reserves as of March 31, 2004:

Trust and Agency Funds

Emergency Fire

Reserved for equipment purchases and training

\$\frac{7,058}{2}\$

The following is the fund balance designation as of March 31, 2004:

General Fund
Designated for public improvements \$ 140,000

NOTE G: RISK MANAGEMENT

The Township is exposed to various risks of loss for business electronic equipment; in-land marine; dishonesty, disappearance, and destruction; supplemental fire equipment; fire department accidental death, dismemberment, and disability, and crime/theft claims for which the Township carries commercial insurance.

The Township also participates in a pool, the Michigan Municipal Liability and Property Pool, with other municipalities for auto, property, errors and omissions, employee benefits, malpractice, and liability losses. The pool is organized under Public Act 138 of 1982, as amended. The Township has no liability for additional assessments based on the claims filed against the pool nor do they have rights to dividends.

The Township also participates in a pool, the Michigan Municipal Workers' Compensation Fund, with other municipalities for workers' compensation losses. The pool is organized under Public Act 317 of 1969, as amended. The Township has no liability for additional assessments based on the claims filed against the pool nor do they have any right to dividends.

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

March 31, 2004

NOTE H: GASB STATEMENT NO. 34

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments (Statement). Certain of the significant changes in the Statement include the following:

For the first time the financial statements will include:

- A Management Discussion and Analysis (MD&A) section providing an analysis of the Township's overall financial position and results of operations.
- Financial statements prepared using full accrual accounting for all of the Township's activities, including reporting infrastructure assets (roads, bridges, etc.).
- A change in the fund financial statements to focus on the major funds.

The general provisions of GASB No. 34 must be implemented by the Township of Dallas no later than the fiscal year ending March 31, 2006; the retroactive reporting of infrastructures, if any, is optional to be implemented no later than the year ending March 31, 2010.



General Fund

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

REVENUES	Amended <u>Budget</u>		<u>Actual</u>		Variance Favorable (Unfavorable)		
Taxes	_				_		
Current tax levy Administrative fees		52,300 14,400	\$	54,843 12,043	\$ _(2,543 2,357)	
Total taxes	1	66,700		66,886		186	
Intergovernmental - State State shared revenue Metro act		87,000 <u>-</u>		83,719 768	(3,281) 768	
Total intergovernmental - State		87,000		84,487	(2,513)	
Charges for services Other		-		2,258		2,258	
Interest		7,000		3,634	(3,366)	
Other Refunds and reimbursements		2,500		337	_(2,163)	
TOTAL REVENUES	1	63,200		157,602	(5,598)	
EXPENDITURES General government Township board							
Salaries Dues Education				3,000 951 763			
Total township board		4,714		4,714		-0-	
Attorney and legal Attorney Legal notices				526 247			
Total attorney and legal		848		773		75	
Supervisor Salary Transportation Education Communication				9,100 290 685 30			
Total supervisor		10,777		10,105		672	

General Fund

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - CONTINUED

EXPENDITURES - continued	Amended <u>Budget</u> <u>Actual</u>			Variance Favorable (Unfavorable)		
General government - continued						
Assessor Salary	\$	\$	10,675	\$		
Supplies and postage	Ψ	Ψ	407	Ψ		
Transportation			638			
Computer charges			1,270			
Other			<u>585</u>			
Total assessor	13,575		13,575		-0-	
Clerk						
Salaries			9,000			
Deputy wages			145			
Supplies and postage			218 26			
Transportation Education			556			
Communication			13			
Computer charges			819			
Total clerk	10,777		10,777		-0-	
Treasurer						
Salaries			11,000			
Deputy wages			378			
Supplies and postage Transportation			1,188 207			
Education			454			
Communication			13			
Computer charges			2,817			
Other			32			
Total treasurer	16,089		16,089		-0-	
Board of review						
Salaries			990			
Legal notices			<u>16</u>			
Total board of review	1,006		1,006		-0-	
Township hall						
Insurance			1,788			
Utilities Repairs and maintenance			1,325 15,452			
Supplies			15,452 16			
Total township hall	18,666		18,581		85	
•	,		•			

General Fund

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - CONTINUED

EXPENDITURES - continued General government - continued	Amended Budget	<u>Actual</u>	Variance Favorable (Unfavorable)	
Elections Supplies	\$ 173	\$ 173	\$ -0-	
Other Other	2,400	50	2,350	
Total general government	79,025	75,843	3,182	
Public works Drains				
Drains at large	8,552	8,552	-0-	
Highways and streets Maintenance and repairs	51,093	51,093		
Total public works	59,645	59,645	-0-	
Health and welfare Ambulance appropriation	2,968	2,968	-0-	
Recreation and cultural Library and park contributions	3,073	3,073	-0-	
Community and economic development Planning commission Salaries	560	560	-0-	
Other Employee benefits				
Social security Workers' compensation insurance Pension Other	3,431 432 7,464 5,000	3,431 432 7,464	-0- -0- -0- <u>5,000</u>	
Total other	16,327	11,327	5,000	
TOTAL EXPENDITURES	<u>161,598</u>	<u>153,416</u>	8,182	
EXCESS OF REVENUES OVER EXPENDITURES	1,602	4,186	2,584	
Fund balance, beginning of year	263,187	263,187	-0-	
Fund balance, end of year	\$ 264,789	\$ 267,373	\$ 2,584	

Special Revenue Fund

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

REVENUES	nended udget	<u>Ac</u>	<u>ctual</u>	Fav	iance vorable vorable)
Taxes Current tax levy	\$ 26,150	\$	26,078	\$(72)
Intergovernmental - State Department of Natural Resources	-		1,265		1,265
Charges for services Fire and rescue runs and standby	47,000		42,831	(4,169)
Interest	250		376		126
Other	 2,200		5,016		2,816
TOTAL REVENUES	75,600		75,566	(34)
EXPENDITURES Public safety Salaries Insurance Repairs and maintenance Outside fire calls Refunds and reimbursements Capital outlay Education Communication Transportation Social security Supplies Collection expense Other	18,906 8,804 5,820 5,000 611 7,064 2,670 1,470 139 1,633 611 420 1,252		21,341 8,804 5,820 5,000 611 7,064 2,399 1,470 139 1,633 611 420 1,252	(2,435) -000- 271 -00000-
TOTAL EXPENDITURES	 54,400		56,564	_(_	2,164)
EXCESS OF REVENUES OVER EXPENDITURES	21,200		19,002	(2,198)
Fund balance, beginning of year	 32,826		32,826		-0-
Fund balance, end of year	\$ 54,026	\$	51,828	\$(2,198)

Trust and Agency Funds

COMBINING BALANCE SHEET

March 31, 2004

	<u>Tru</u> Em	pendable ust Fund nergency Fire	<u>Fi</u> Tru	ency <u>Inds</u> st and gency	I	<u>otal</u>
ASSETS Cash	\$	7,058	<u>\$</u>	<u> 1,954</u>	<u>\$</u>	9,012
LIABILITIES AND FUND BALANCE LIABILITIES Withholding payable	\$	-	\$	1,954	\$	1,954
FUND BALANCE Reserved for equipment purchases and training		7,058				7,058
TOTAL LIABILITIES AND FUND BALANCE	\$	7,058	\$	1,954	\$	9,012

Agency Funds

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

	Balance Apr. 1, 2003	Additions	<u>Deletions</u>	Balance <u>Mar. 31, 2004</u>		
	Trust and Age	Trust and Agency Fund				
ASSETS Cash	<u>\$ 1,675</u>	\$ 9,781	\$ 9,502	<u>\$ 1,954</u>		
LIABILITIES Withholdings payable	<u>\$ 1,675</u>	<u>\$ 9,781</u>	<u>\$ 9,502</u>	<u>\$ 1,954</u>		
	Current Tax Collections Fund					
ASSETS Cash	\$ -	<u>\$ 1,195,754</u>	<u>\$ 1,195,754</u>	\$ -0-		
LIABILITIES Due to other funds General Fund Special Revenue Fund Due to other governmental units County	\$ - -	\$ 66,156 25,791	\$ 66,156 25,791	\$ -0- -0-		
State Education Tax Other Schools	- - -	267,006 357,339 479,462	267,006 357,339 479,462	-0- -0- <u>-0-</u>		
TOTAL LIABILITIES	\$ -0-	\$ 1,195,754	<u>\$ 1,195,754</u>	\$ -0-		

STATEMENT OF GENERAL FIXED ASSETS

March 31, 2004

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INVESTMENT IN GENERAL FIXED ASSETS

Buildings and grounds Furniture and equipment Fire trucks and equipment	\$ 59,268 10,712 424,727
TOTAL ASSETS	\$ 494,707

\$ 494,707

Principals

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA

Karen A. Roka, CPA James A. Huguelet, CPA Alan D. Panter, CPA William I. Tucker IV, CPA Kurt M. Lemmen, CPA



Member:
American Institute of
Certified
Public Accountants
and
Michigan Association of
Certified Public
Accountants

MANAGEMENT LETTER

To the Members of the Township Board Township of Dallas Fowler, Michigan

Dear Ladies/Gentlemen:

As you know, we recently completed our audit of the records of the Township of Dallas, Michigan for the year ended March 31, 2004. In connection with the audit, we feel that certain changes in your accounting and administrative procedures would be helpful in improving management's control and the operational efficiency of the accounting and administrative functions. These suggestions are the result of our evaluation of the internal control structure and our discussions with management.

1. The Township should review the listing of general fixed assets for completeness and incorporate estimated useful lives for each general fixed asset listed.

During our analysis of general fixed assets activity for the year, we noted that although the Township has maintained historical cost information for general fixed assets, estimated useful lives for each general fixed asset have not been assigned.

The Township is required to implement GASB Statement No. 34 no later than fiscal year ending March 31, 2006, which will require government-wide financial statements prepared on the full accrual basis of accounting. Under the full accrual basis of accounting, capital assets are depreciated over their estimated useful lives. To the extent possible, the depreciation expense should be allocated to the appropriate function of the government. In order to calculate beginning accumulated depreciation for capital assets for the fiscal year ending March 31, 2006, estimated useful lives will need to be assigned to the capital assets.

We suggest the Township review their listing of capital assets to assure that the listing is complete and accurate and assign estimated useful lives, where applicable. Such information should then be used to calculate accumulated depreciation for the capital assets through March 31, 2005, which will be needed for beginning of the year balances for 05/06. Compiling this data related to the Township's capital assets will facilitate the implementation of GASB Statement No. 34.

2. The Township should review various areas of operation and consider additional segregation of duties.

During our consideration and assessment of fraud risk, we noted that the Township may not have sufficient segregation of duties in its accounting structure. The intent of internal control is to assure that no one individual is able to control all aspects of a transaction cycle (i.e., receipts, disbursements, etc.).

While this is a common occurrence in small organizations due to the limited number of employees, the Township Board should realize that a greater risk in safeguarding assets exists if duties and responsibilities are not appropriately arranged and separated.

We suggest that the Township review various areas of operation and consider additional segregation of duties. If duties cannot be adequately segregated due to the limited number of employees, we suggest the Township Board provide a greater review and supervision of employee functions and procedures.

3. Budgets should be monitored and amended when necessary.

As noted in Note E of the annual financial statements, one (1) functional classification exceeded the amounts appropriated in the Special Revenue Fund for the year ended March 31, 2004. The Michigan Public Act 621 of 1978, as amended, provides that the Township adopt formal budgets for the Special Revenue Fund and shall not incur expenditures in excess of the amount appropriated.

We suggest the Township periodically monitor the adopted budget for the Special Revenue Fund and amend the budget as necessary throughout the year to alleviate unfavorable budget variances.

These conditions were considered in determining the nature, timing, and extent of the audit tests to be applied in our audit of the general purpose financial statements and this report does not affect our report on the general purpose financial statements dated July 9, 2004.

This report is intended solely for the use of management and the Township Board of the Township of Dallas, Michigan and should not be used for any other purpose. We wish to express our appreciation for the courtesy and cooperation extended to us during our audit. We are available to discuss any or all of these suggestions with you and to provide assistance in the implementation of improvements.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

abroham & Laffrey, P.C.

July 9, 2004